Objectives, Expected Results, Barriers and Actions for the Best Value Standardization Process Team

For BVSPT review 14 June 2006

High level objectives for BVSPT

1. <u>Develop & Implement Best Value Process</u>

- a. Integrated process common to all stakeholders.
- b. Best Value equipment that meets customer requirements.
- c. Reduce the proliferation of new equipment into the Fleet & Navy Supply System.
- d. User friendly to acquisition and maintenance/repair activities.
- e. Metrics to show process is institutionalized enterprise wide.

High Level Project Map of BVSPT

Planning/ Management BVSP Development *Implementation*

Pilot

Roll Out

·Project managementDevise an · Identify boundaries Phased in process based on for test integrated approach delivering best valuerocess common • Identify testers •Training required equipment to Identify problems Monitor progress to all The Fleet. •Resolve problems stakeholders Resolve • Define best value • Intelligent use •Document lessons problems • Establish Team learned •Follow-up of existing data • Identify Resources • Easy to use Feedback • Identify Process Metrics Acquisition & methods maintenance/rep Metrics NAVSUP air Identify potential NAVICP-M can use barriers Planning Yards Identify new •FISC barriers · ISEA Remove •NAVSUP •PEO Ships **Barriers** NAVSEALOGCEN ·ISEA • NAVICP-M NAVSEA •NAVSUP NAVSEALOGCEN

• NAVICP-M

NAVSEA

· ISEA

•ICP
•DLA (DSCC)
•FISC
•Fleet Units

a. Objective - Integrated process common to all stakeholders

- Results expected:
 - One process
 - "Buy in" by all stakeholders
 - Well defined, streamlined process
 - Policy to drive people to use process
- Barriers expected:
 - Data gathering & identifying all "AS-IS" processes
 - Participation by all stakeholders
 - IT systems interfacing and security measures
- Actions:
 - Currently identifying "AS-IS" processes
 - Identify all stakeholders
 - Add ad hoc members to assist in process development
 - Identify metrics
 - Develop pilot process & strategy
 - Develop policy/procedures
 - Develop & implement roll out plan using phased in approach
 - Develop training
 - Develop & implement communication plan which includes business case

- b. Objective Best Value equipment that meets the customer requirements
 - Expected Results:
 - Lower ACWT
 - Reduced CASREPs
 - Fewer maintenance actions/man hours
 - Lower Total Cost of Ownership
 - Reduced inventory
 - Barriers:
 - Current acquisition rules, regulations, and requirements
 - Purchase card/local market place availability
 - How to track progress
 - Education
 - Proper up front planning/forecasting demand
 - Actions required:
 - Review appropriate contracting rules/regulations
 - Roll in HM&E EXCOMM WG#3 commodity contracts
 - Develop a training plan
 - Enforcement of existing procurement policies

- c. Objective Reduce the proliferation of new equipment into the Fleet & Navy Supply System
 - Results Expected:
 - 10% reduction over 5 years
 - Fewer "X" RICs
 - Barriers:
 - Identifying data and sources of proliferation
 - Accounting for purchase cards
 - Impact on existing & new ship construction contracts
 - Actions:
 - Identify metrics
 - Determine the need for DLA member to BVSPT_

- d. Objective User friendly to acquisition and maintenance/repair activities
 - Results Expected:
 - "Buy-in" from those communities
 - New process meets their need & is user friendly
 - New process is simple
 - Barriers:
 - Getting private shipyards to use
 - Instituting long term change in the current culture
 - Actions:
 - Need early dialogue with all parties
 - Identify their needs/existing tools
 - Identify metrics
 - Develop & implement policy/procedures for validation

- Objective Metrics to show process is institutionalized enterprise wide
 - Results Expected:
 - Show progress/success_
 - Barriers:
 - Cultural
 - Access to data
 - Availability & usefulness of existing data
 - Time Constraints
 - Actions:
 - Identify & baseline key indicators
 - Identify data sources
 - Compile & analyze data
 - Standardize the reporting requirements for data

List of Barriers for Ranking by BVSPT

- 1. Data gathering & identifying the "AS-IS" processes
- 2. Participation by all stakeholders
- 3. Current acquisition rules, regulations, and requirements
- 4. Purchase card/local market place availability
- 5. How to track progress
- 6. Education
- 7. Proper up front planning
- 8. Identifying data and sources of proliferation
- 9. Accounting for purchase cards
- 10. Impact on existing & new ship construction contracts
- 11. Getting private shipyards to use
- 12. Instituting long term change in the current culture
- 13. Cultural
- 14. Access to data
- 15. Availability & usefulness of existing data
- 16. Time constraints
- 17. Navy ERP/NMCI (IT security measures)

List of Expected Results by BVSPT

- 1. One process
- New process meets acquisition & maintenance/repair activities needs and is user friendly
- 3. New process is simple
- 4. Well defined, streamlined process
- 5. "Buy in" by all stakeholders
- 6. Policy to drive people to use process
- 7. Metrics show progress/success
- 8. Lower ACWT
- 9. Reduced CASREPs
- 10. Fewer maintenance actions/man hours
- 11. Lower total ownership costs
- 12. Reduced inventory
- 13. 10% reduction in proliferation of new equipment over 5 years
- 14. Reduction in number of X-RICs

List of Actions for BVSPT

- 1. Currently identifying "AS-IS" processes
- 2. Identify all stakeholders
- 3. Determine the need for DLA membership to BVSPT
- 4. Add ad hoc members to assist in process development
- 5. Need early dialogue with all parties/stakeholders
- 6. Identify their needs
- 7. Identify metrics
- 8. Identify & baseline key indicators
- 9. Identify data sources
- 10. Compile & analyze data
- 11. Standardize the reporting requirements for data
- 12. Roll in HM&E EXCOMM Working group #3 commodity contracts
- 13. Review appropriate contracting rules/regulations
- 14. Develop pilot process & strategy
- 15. Develop & implement roll out plan using phased in approach
- 16. Develop policy/procedures
- 17. Develop effective training & training plan
- 18. Develop & implement communication plan which includes business case
- 19. Develop & implement policy/procedures for validation
- 20. Enforcement of existing procurement policies